



\$84.9M Underlying Free Cash* +17% on pcp

\$332.9M Underlying Operating Revenue +1170 on pcp

65.3 CPS
UNDERLYING EPS
+25% ON PCP

\$69.1M Underlying NPBIT* +23% on pep

\$68.4M UNDERLYING OPERATING PROFIT +27% ON PCP

> 28.0 CPS DPS +12% ON PCP

* FY25 Guidance for Underlying Free Cash: at least \$75.0m
** FY25 Guidance for Underlying NPBIT: \$61.0m - \$65.0m



\$352.1M Statutory Revenue +11% on pcp

\$62.6M STATUTORY NPBT +46% ON PCP

\$83.4M FREE CASH* +17% ON PCP \$63.4M STATUTORY OPERATING PROFIT +30% ON PCP

\$53.1M STATUTORY NPAT +36% ON PCP

53.8 CP5
BASIC EPS
+35% ON PCP

A Landmark Gear

Record Profit: Underlying NPB IT more than doubted over 3 years



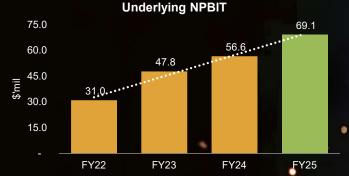




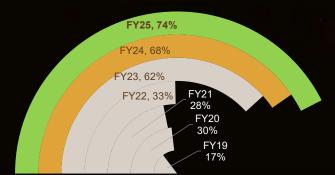


Financial Performance





Return on Funds Employed ROFE



Fy25
Underlying
Free Cash up
\$12.2m on pcp

Historical High Kevenne Per Floor

Kerenne

Record Underlying Operating Revenue & Record Revenue per Floor

UNDERLYING OPERATING REVENUE A

+\$14.4M GROWTH

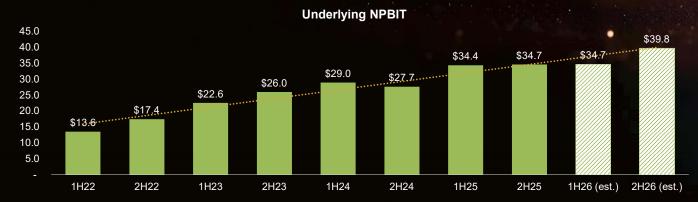
STRONG MOMENTUM CONTINUES Client Satisfaction continues improving +\$13.1M PRICING

OFFICES

coworking

Profit notity Underlying Operating Profit up 27%: Statutory NP & Tup 46%

- · Strong Underlying NPBIT of \$69.1m, more than doubled over the last 3 years
- Statutory NPBT includes non-recurring adjustment totalling \$1.6m (\$8.2m net cost in FY24):
 - o One-off non-cash adjustment related to impairment losses, offset by the credit adjustment arising from derecognition of lease liabilities:
 - ➤ Gain from derecognition of lease liability of \$14.9m (nil in FY24); and
 - ➤ Impairment losses in North Asia and Europe of \$14.9m (\$2.5m in FY24)
 - o Closure & termination costs: \$0.3m (\$0.8m in FY24)
 - o Reorganisation costs: \$1.2m (\$4.6m in FY24)
 - o Amortisation of acquired contract value: nil (\$0.6m in FY24)
 - o Others: nil (\$0.3m credit adjustment in FY24)
- Given our view, and subject to no worsening near-term economic conditions globally, in FY26 Underlying NPBIT guidance is between \$72.0m and \$76.0m, with the midline representing 7% 10% increase from FY25 Underlying NPBIT of \$69.1m.



Dividend

Final FY25 Dividend

- Final dividend payable of 14.0 cps, 10% franked, payable on 2 October 2025
- Total FY25 dividend is increased to 28.0 cps, up 12% on FY24 dividends
- Expected dividend payment for FY26 will not be below.0 cps.

